

# **Fort Drum Economic Impact Statement**



**Fiscal Year 2007**  
**October 1, 2006 – September 30, 2007**

# **Fort Drum United States Army Garrison**

## **Commanding General**

MG Michael L. Oates

## **Garrison Commander**

COL David J. Clark

## **Deputy to the Garrison Commander**

Mrs. Judith L. Gentner

## **Garrison Command Sergeant Major**

CSM Terry E. Parham, Sr.

## COMMUNITY IMPACT

Fort Drum is a prominent fiber in the fabric of the Northern New York community. The installation provides employment for more than 3,900 area residents and millions of dollars in trade for local businesses. Soldiers and their Family members receive medical care from local health care providers and enroll in local schools and colleges. Staunch community support by way of programs such as Project Strong Communities and Operation Yellow Ribbon further connect our military and civilian communities. The resulting economic and social impact benefits not only Northern New York, but New York State as well.

## EMPLOYMENT AND PAYROLL: \$964,032,429

Personnel data provided by the Plans, Analysis and Integration Office  
 Military pay data provided by the Fort Drum Finance Office  
 Retiree Data extracted from DoD Office of the Actuary Website ([www.dod.mil/actuary](http://www.dod.mil/actuary))

Fort Drum is the largest employer in Northern New York. In FY07, 16,950 Soldiers and 3,960 civilians were employed on Fort Drum. Civilian (includes tenants and contractors) and military payrolls totaled \$135,259,757 and \$795,412,672 respectively.

The appearance of a decrease in civilian payroll from FY06 is attributable to the Military Construction Army (MCA) Contractor salaries being reported in the US Army Corps of Engineers construction contracts total in FY07.

Military pay includes basic pay and allowances, special pay, incentive pay and bonus pay for all Soldiers assigned to the Fort Drum area. **Basic pay and allowances** may include items such as Basic Allowance for Housing (BAH), Basic Allowance for Subsistence (BAS), Cost of Living Allowance (COLA), Clothing Monetary Allowances, Family Separation Allowance (FSA), Temporary Lodging Allowance (TLA), and Temporary Lodging Expense (TLE). **Special Pay** may include items such as Medical, Dental, or Veterinary Pay, Special Duty Assignment Pay, Hardship Duty Pay, Hostile Fire or Imminent Danger Pay, and Diving Duty Pay. **Incentive pay** may include items such as Aviation Career Incentive Pay, Flight Pay - Crew and Non-Crew member, Parachute Pay, and Demolition Duty. **Bonus pay** may include items such as Enlistment and Reenlistment Bonus.

Personnel Category	# Employees End of Month Sep 07
<b>Military</b> (Includes 10 <sup>th</sup> Mountain Division and tenant activities)	16,950
<b>Civilian</b> (Includes tenants and contractor employees)	3,960
Total:	20,910

According to the DoD Office of the Actuary, we also have 1,976 retirees from all branches of service living within the 136XX zip code who are paid a total of \$2,780,000 a month (\$33,360,000 a year), which also flows into our local economy.

<b>ARMY COMMUNITY HOUSING: \$23,927,473</b>
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Data provided by Public Works

In the late 1980's, the Army entered into leases with private developers (under Section 801 of the Military Construction Authorization Act of 1984) to provide 2,000 housing units to Soldiers and their Families in ten North Country communities in the tri-county (Jefferson, Lewis and St. Lawrence) area. Those 20-year leases began to expire in December 2007.

Army Community Housing	
Location	Annual Expenditure
Watertown	\$6,523,911
LeRay	\$4,834,268
Calcium	\$3,571,775
Gouverneur	\$1,968,053
Philadelphia	\$1,652,479
Carthage	\$1,442,610
West Carthage	\$1,345,236
Clayton	\$1,104,676
Copenhagen	\$823,502
Lowville	\$660,963
Grand Total	\$23,927,473



## PRIVATIZED HOUSING: \$111,307,562

Data provided by Public Works, FDMCH

Fort Drum Mountain Community Homes (FDMCH) is the Residential Communities Initiative (RCI) project on Fort Drum, a partnership between Actus Lend Lease and the Army, which was created to improve retention and Soldier readiness through the creation of world class, quality residential communities, and providing families pride and peace of mind. FDMCH is the fifty-year owner and manager of the military homes and housing communities on Fort Drum. This \$343.5 million dollar project provides high quality, comfortable homes and community facilities. FDMCH is building 845 new three, four and five bedroom homes in two master planned communities (Crescent Woods and Rhicard Hills), four state-of-the-art community centers and renovating the prior existing homes. The Timbers will provide 192 apartments (64, 1 bedroom/1 bath; 128, 2 bedroom/2 bath) for unaccompanied Officers and unaccompanied NCO's (E6 and above). Construction will span a four-year initial development period. We are in the third year of this development.

The Timbers USEQ/UOQ (Unaccompanied Single Enlisted Quarters/Unaccompanied Officer Quarters) project, a \$30 million dollar development deal, closed July 2007. This project offers new, modern apartments for busy, single Soldiers in the ranks of SSG and above. This four building, 192 one and two bedroom suite-style apartment community offers market rate rents and is scheduled to open its doors in early 2009.

FDMCH strives to make Fort Drum the best place a Soldier has ever lived by placing *Residents First*.

FDMCH - RCI Dollars:

Executed Contracts	\$70,194,343
Payroll	\$11,640,546
Material	\$8,496,516
JCIDA Payments	\$789,654
Subcontract Services	\$6,456,185
Renovation & Development	\$13,730,318
Total	\$111,307,562





<b>ARMY COMMUNITY HOUSING/DOMESTIC LEASES: \$2,878,403</b>
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Data provided by Public Works

The Army added the Domestic Lease Program to the Fort Drum housing portfolio in 2005. The program provides Family housing to satisfy a temporary housing need (where the local economy cannot currently provide sufficient adequate housing). The leasing program, authorized by 10 USC 2828, provides for the payment of rent, operating, and maintenance costs of privately owned houses that are assigned to military Families as Government quarters. The program also includes funds needed to provide services such as utilities, refuse collection, and maintenance when these services are not part of the lease contract.

Domestic Leases	
Jefferson County – 20 Villages	\$2,579,415
Lewis County – 2 Villages	\$203,725
St. Lawrence County – 2 Villages	\$95,263
Grand Total	\$2,878,403



## CONTRACTING IMPACT IN TRI-COUNTY AREA: \$320,027,027

Fort Drum Awarded Contract data provided by Army Contracting Agency  
 NAF Contract data provided by Fort Drum DFMWR  
 COE Awarded Contract data provided by Corps of Engineers

Fort Drum is a major customer for construction companies and suppliers of goods and services in Northern New York State. In FY07, Fort Drum's Directorate of Contracting awarded 314 construction contracts worth \$33,012,183. Companies located in the Tri-County area received 263 of those contracts worth \$27,423,711 (83.07%). Fort Drum also awarded 595 service contracts worth \$29,007,008 and 1,122 supply contracts worth \$27,568,346. Of those, 239 service contracts, worth \$15,141,785 (52.2%) and 49 supply contracts, worth \$984,160 (3.57%) were awarded to businesses in the Tri-County area.

Purchase card holders at Fort Drum utilized their cards to purchase \$14,679,948 worth of supplies and services this fiscal year. Purchases on the Government VISA card/checks are limited to transactions under \$2,500 each, yet the economic impact of these 27,464 purchase card actions directly affected local businesses with 15,559 of the actions worth \$10,465,935 (71.29%) going to Tri-County firms.

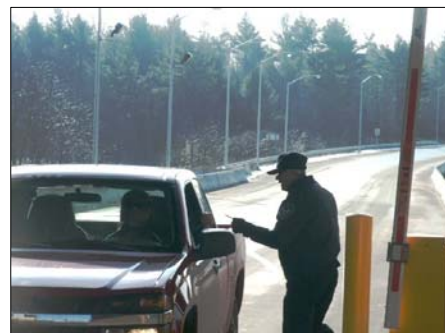
Contracts	Total	Tri-County	% of \$
Construction	\$33,012,183	\$27,423,711	83.07
Service Actions	\$29,007,008	\$15,141,785	52.20
Supply Actions	\$27,568,346	\$ 984,160	3.57
IMPAC Card & Accommodation Checks	\$14,679,948	\$10,465,935	71.29
Total	\$104,267,485	\$ 54,015,591	51.80

Top Ten Contractors	
Name	Contract Amount
* Cadence Contract Services LLC (Black River, NY)	\$13,360,343
Jefferson Rehabilitation Center (Watertown, NY)	\$6,723,524
L C Industries for the Blind (Durham, NC)	\$6,519,947
* Lawman Heating and Cooling (Sackets Harbor, NY)	\$3,742,223
* Purcell Construction Corporation (Watertown, NY)	\$3,462,208
Omega QSE, Incorporated (East Syracuse, NY)	\$3,162,094
ACTS II Construction, INC (Gouverneur, NY)	\$2,951,303
* T J Clement Construction Company, INC (Calcium, NY)	\$2,901,856
* RRB, INC (Watertown, NY)	\$2,398,969
Development Authority of the North Country (Watertown, NY)	\$2,342,522

*\*Blue Ribbon Contractor Award Recipient* = Awarded by Fort Drum's Directorate of Contracting to contractors who excel in areas such as operations, management, quality of work, cost/financial aspects, and a general category, which includes conduct, reliability, extra effort and value.

The US Army Corps of Engineers awarded construction contracts totaling \$234,400,000 (includes contractor pay) for work at Fort Drum. The Corps of Engineers has many guidelines when awarding construction contracts. One of the guidelines is to use the HUBZONE Program. The Tri-County area is zoned as a HUBZONE. The HUBZONE Empowerment Contracting program provides federal contracting opportunities for qualified small businesses located in distressed areas. Fostering the growth of these federal contractors as viable businesses, for the long term, helps to empower communities, create jobs, and attract private investment.

Additionally, contracts for supplies, services, maintenance and labor to support Installation operations were executed by external agencies, or were centrally funded by higher headquarters. Examples of these types of contracts include the Access Control Points (security guards); confinement services; emergency services radio maintenance, Personnel Services Delivery and Redesign (PSDR). It is estimated that these types of contracts totaled at least \$30,011,436 in FY07.



Non-appropriated Fund (NAF) activities spent \$1,600,000 locally in FY07, for a myriad of products and services such as self help construction supplies and equipment, decorations, furniture, small renovation projects, bedding, linens, washers, dryers, propane, gas, oil, tools, lawn maintenance equipment and supplies, uniform contracts, office supplies and equipment, advertising, and package delivery services.



<b>MEDDAC SERVICES: \$21,576,050</b>
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Data provided by MEDDAC

The United States Army Medical Department Activity (USA MEDDAC) provides a comprehensive managed care program to Soldiers and their Families.



The MEDDAC is comprised of many different sections located in various buildings throughout Fort Drum. Primary medical care for active duty Soldiers is provided at the Conner Troop Medical Clinic. Primary Care and Specialty Care are available at the Guthrie Ambulatory Health Care Clinic to Family members, retirees, and a small number of active duty beneficiaries. In-house specialties include Family Practice and Pediatrics, Dermatology, Podiatry, Orthopedics, Physical Therapy, Chiropractic Care, Occupational Therapy and Immunizations. Obstetrics and Gynecology care is offered to Soldiers and their Families at a MEDDAC Clinic located off post in Watertown.

On a daily basis, the MEDDAC typically fills 1,200 prescriptions, takes 160 X-Rays, processes 500 lab specimens, and has 1,100 clinic visits. The MEDDAC staff of approximately 514 military, civilian, and contract personnel work together to support the organization's mission. Health care delivery at Fort Drum is unique in that although we are a MEDDAC supporting a light infantry division, we have no inpatient capabilities. Local civilian facilities, such as Samaritan Medical Center in Watertown and Carthage Area Hospital provide most of our inpatient needs.

TRICARE is the Department of Defense managed health care program for active duty military and their Families, retirees and their Families, and other beneficiaries. As part of the regional TRICARE contract, the Managed Care Support Contractor is responsible for coordinating health care services off post, as well as maintaining the civilian provider network within the community by establishing contracts with local health care providers and facilities.



Through the dedication of civilian and military personnel, and coordinated care facilitated by TRICARE partners, the MEDDAC stands ready to provide quality health care to active and retired Soldiers, their Families and the military community.

The total dollar amount expended in FY07 by the MEDDAC to include supplies, equipment and contracts was \$21,576,050. The MEDDAC's civilian payroll for FY07 was \$19,888,973 and is reflected in the civilian payroll total for Fort Drum (which includes tenants and contractors).

<b>DENTAL SERVICES: \$ 4,529,670</b>
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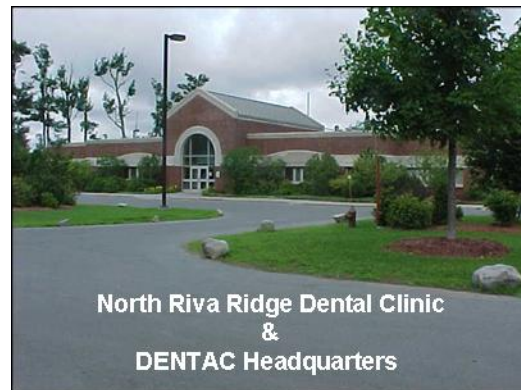
Data provided by DENTAC

The United States Army Dental Activity (USA DENTAC) has three dental clinics and is staffed with over 100 dedicated officers, enlisted Soldiers, DoD civilians and contract personnel who provide comprehensive dental care to authorized beneficiaries.

Dental care for military beneficiaries is provided at the North Riva Ridge, Wilcox and Clark Hall Dental Clinics.

On a monthly basis, the DENTAC sees over 3,447 patients and performs over 11,477 dental weighted procedures.

Dental care for active duty Soldiers is also outsourced to local providers utilizing the Oral Health Initiative. The DENTAC outsourced 2,068 Soldiers to the local civilian provider network in 2007.



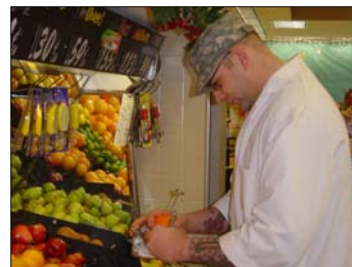
Family members use United Concordia Companies, Incorporated (UCCI), which is the TRICARE Dental Insurance Contractor. UCCI has an extensive provider network in the North Country. The retired military population can sign up for the Delta Dental Plan for Retirees, which also has a provider network in the surrounding communities. Although not tracked by the DENTAC, the local economy receives a significant amount of pay (millions) for services provided to Family members and retirees who use UCCI and Delta Dental.

In 2007 the DENTAC spent \$ 2,529,670 in the North Country for dental supplies and equipment and contractor pay. An additional \$2,000,000 was paid to local civilian dental practices for services provided for our Soldiers. The DENTAC's civilian payroll for FY07 was \$1,779,271 and is reflected in the civilian payroll total for Fort Drum (includes tenants and contractors).

## VETERINARY SERVICES: \$153,400

Data provided by MEDDAC

The United States Army Veterinary Command (VETCOM) provides military veterinary services in support of United States Army Medical Command (MEDCOM) and Department of Defense (DOD) missions in their areas of responsibility. The responsibilities of VETCOM include food safety, security and quality assurance, care of government owned animals, and animal disease prevention and control.



Veterinary food inspection personnel inspect foods that are procured, transported, stored, and issued for human consumption by the Department of Defense (DoD). They also assist in the prevention and control of food borne diseases and identify unsanitary conditions in food storage facilities and commissary stores, and inspect commercial food establishments in New York State and Canada. Veterinary Service personnel also support the Global War on Terror by monitoring food security.



Veterinary animal care personnel perform a variety of duties. The highest priority is managing the medical care of our military working dogs. These dogs are essential for patrolling and providing drug and explosive ordnance detection. Animal care personnel also support the control and environmental monitoring of diseases transmitted from animals to humans such as rabies, ringworm, Avian Influenza virus and Lyme disease by providing client education, routine immunizations, and health care to the privately owned animals of Soldiers.

In FY07, Veterinary Services at Fort Drum spent \$153,400 for normal operating expenditures in the North Country. Expenditures included the Rabies Bite Program, veterinary claims, supplies and contracts.

## TUITION ASSISTANCE & CONTRACTED EDUCATION: \$937,808

Data provided by the Directorate of Human Resources

In FY07, Fort Drum authorized \$647,808 for tuition assistance to local College Partners for active duty Soldiers. This program assists the Soldiers by paying up to 100% of college tuition subject to per semester hour and fiscal year caps. Eight hundred eighty two Soldiers used the tuition assistance program to enroll in traditional and distance learning college courses.

The past year saw the growth of the newest change in Army tuition assistance policy since its inception – GoArmyEd. Leveraging the technology foothold gained through eArmyU, and collaborating with both IBM and college providers, Army Continuing Education System (ACES) launched GoArmyEd. A virtual Education Center, whose principal module, Centralized Tuition Assistance Management (CTAM), allows Soldiers to obtain tuition assistance through a web-based portal, for both traditional residential courses or online. GoArmyEd supports over 150 partner schools with electronic tuition assistance, program counseling, enrollment, grade posting and payment functions. At the one-year mark, over 180,000 Soldiers have activated accounts in GoArmyEd, and have accounted for 248,000 enrollments worldwide.



Since July 2002, Fort Drum has been an active participant in eArmyU (Electronic Army University). The program continued to enroll Soldiers this FY, however under changes to the program to support

Army leadership, only e-courses remain as an option for Soldiers in this program; laptops are no longer being offered. e-Courses enrollments accounted for 33% of the enrollments captured in GoArmyEd.

A total of \$290,000 was committed to the Army-wide contract for education support during the fiscal year to pay for multipurpose learning facility support, advertising for programs, test examiners, instructors, counselors, and counselor support for the Education Center.



<b>IMPACT AID: \$13,985,274</b>
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State Aid extracted from State Aid Website at the New York State Education Department (<http://stateaid.nysed.gov>)  
Federal Aid data provided by individual school districts as reported on SED, Schedule A-3, General Fund Revenues, Lines 96-98.

Aid is provided to local school districts from both the Federal and State Departments of Education.

Federal impact aid, which was signed into law by President Harry S. Truman in 1950, is designed to directly reimburse public school districts for the loss of traditional revenue sources due to a federal presence or federal activity. Since its inception, the program has been amended many times. Today its legal reference is P.L. 107-110, Title VIII and is authorized through fiscal year 2007 with a one-year automatic extension (General Education Provisions Act) through FY 2008.

Traditionally, property sales and personal income taxes account for a large portion of the average school district's annual budget. However, federally connected students can adversely affect a school district's financial base because their parents or guardians do one or more of the following in the school districts that the students attend:

- Often pay no income taxes or vehicle license fees in their state of residence.
- Live on non-taxable federal property.
- Shop at stores that do not generate taxes.
- Work on non-taxable federal land.

Impact aid provides a payment to school districts in lieu of these lost taxes to assist with the basic educational needs of its students.

In 2001, Congress re-authorized impact aid and modified sections of the program. School districts can receive funding from just one of the program's sections or from more than one section. Section 8003 (b)(1), provides basic support for a number of different types of federally connected children, including those who: have a parent in the uniformed services; reside on Indian lands; live or have parents who work on federal property; and live in federally subsidized low-rent housing projects.

To be eligible for basic support payments (Section 8003), a school district must have at least 400 federally connected students or these students must comprise at least 3 percent of the average daily attendance.

School districts must conduct a student survey each year to identify the number of federally-connected students. School districts must then submit an application directly to the U.S. Department of Education by January 31 containing the results of the "first count."

Since different types of federal students have a different financial impact on the school district, each type of federal student is assigned a weight. The higher the weight, the higher the impact these students have on the school district. Student weights are as follows:

- Student living on Indian property, 1.25 weight
- Military student living on federal property, 1.00 weight
- Non-military student living on federal property and parent works on federal property, weight 1.00
- Military student not living on federal property, weight .20
- Student living in low-rent housing project, weight .10
- Civilian student whose parent works on federal property, weight .05



The weights listed can be referred to as WFSUs (Weighted Federal Student Units). To receive basic support payments, a school district must conduct a student survey each year to identify the number and types of federal children it is enrolling. The school district then completes the impact aid application and submits it directly to the U.S. Department of Education each year.

This year, in an effort to better identify Federal Aid to schools in the tri-county area we asked the school districts to provide us with Federal Aid data as filed on their SED Schedule A-3, General Fund Revenues (lines 96-98). The school districts file this form in September of each year and it reflects the actual receipts and expenditures from the year ended on June 30 (school fiscal year runs 1 July to 30 June). We believe the Federal Aid reflected herein is a more accurate accounting of what is received from the Department of Education and the Department of Defense in support of the local school districts.

In the past, Federal Impact Aid information was requested from the National Association of Federally Impacted Schools (NAFIS) and was an estimate based on a LOT (Learning Opportunity Threshold) percentage. Because Impact Aid is spread out over three or four years (the LOT) what the schools actually had on their records was not necessarily what was reported by NAFIS. Federal Aid for the 2007 school year was \$10,494,152.

#### Purposes of State Aid to Schools.

- Assist school districts in the funding of educational programs which offer an effective education to all pupils in grades kindergarten through 12.
- Maintain a State and local partnership in public education. (To this end, a flat grant, or minimum operating aid, is provided to even the wealthiest school districts.)
- Equalize school revenues by providing State Aid in inverse proportion to each school district's ability to raise local revenues for education.
- Encourage the development of model programs to address the needs of the school community such as prekindergarten education, community schools, and the use of technology in the classroom.
- Provide support to districts to help educate all students to higher standards, including students with disabilities and those that require extra time and help.

The above information was extracted from State Aid to Schools, A Primer, Pursuant to Laws of 2006 published by The University of the State of New York, The State Education Department, Fiscal Analysis and Research Unit, December 2006.

State Aid for schools in the Tri-County area totaled \$3,491,122 according to the 2006-07 State Aid Payments End of Year Report by school district.

The 2007-08 State budget reformed the traditional approach to school aid and implements a Foundation Aid program to target additional funds based on education needs. Foundation Aid consolidates 30 aid categories to streamline and simplify the calculation of State Aid ([www.budget.state.ny.us/localities/schoolaid/schoolaid.html](http://www.budget.state.ny.us/localities/schoolaid/schoolaid.html)). Fort Drum Impact Aid will be consolidated into the Foundation Aid Category and will no longer be identifiable as a distinct aid and therefore will not be reported next year.

## PARTNERS WITH THE COMMUNITY:

Fort Drum continues to enjoy an excellent relationship with our surrounding communities that benefit both the installation and our North County neighbors.

Our Directorate of Family and Morale, Welfare and Recreation (DFMWR) collaborated with the Disabled Persons Action Organization (DPAO) of Watertown, the Yellow Ribbon Committee, and local businesses to present country singer, Montgomery Gentry, live in concert at the Watertown Fairgrounds in August 2007.

Watertown's Thompson Park hosted a Yellow Ribbon rally before the Syracuse Symphony concert and fireworks in July 2007 to support Fort Drum deployed troops. There was also a recognition ceremony for Soldiers who had just returned from the Middle East.

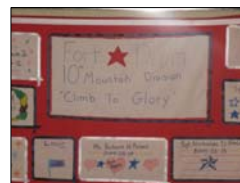


Project Strong Communities, established and funded as an extension of the DFMWR outreach programs operates through the Armed Services Youth Men's Christian Association (ASYMCA) and the Watertown Family YMCA with support from Fort Drum's Better Opportunities for Single Soldier (BOSS), and Community Life programs. Project Strong Communities continues to operate an information booth at the Salmon Run Mall, offering information to Soldiers and their Families on the local area and information to the local community about Fort Drum. Project Strong Communities partnered with the Carthage community to conduct a military appreciation picnic this summer with a free BBQ and games for children. DFMWR supported the event with tents and inflatables. Carthage recognized a military Family living in the area with a key to the village.

Operation Kid Comfort is an ongoing program conducted by the ASYMCA combining the talents of local quilting artists and volunteers to make personalized quilts for the children of deployed Soldiers.



Fort Drum's School Age Services 4-H Club (the Vipers) won best of show at the Jefferson County Fair for their memory banners to honor fallen Soldiers of the 10<sup>th</sup> Mountain Division.



Again, this year, BOSS Soldier volunteers helped the Children's Home of Jefferson County with their annual Family Day picnic by cooking and serving food, setting up inflatables, and assisting with games. The BOSS Program supports the overall quality of life for single Soldiers by providing a venue to identify quality of life issues and concerns and to recommend improvements through the chain of command. BOSS encourages and assists single Soldiers in planning recreational, and leisure activities. BOSS also gives single Soldiers an opportunity to participate in and contribute to their local communities through community service.



The Christmas SPIRIT Foundation and FedEx Corporation in cooperation with the National Christmas Tree Association sponsored a national program delivering holiday spirit to troops and military Families as an annual event. This is the second year over 800

trees were donated by tree growers and delivered to Fort Drum by FedEx. BOSS volunteers issued trees to units who in turn distributed the trees to Soldiers and Families.



The Women's Auxiliary of the Carthage Veterans of Foreign War (VFW) provided the BOSS Center with decorations and hundreds of cookies for the Christmas holidays.



The annual DFMWR/AUSA (Association of the US Army) River Day was held in June 2007 at Alexandria Bay for Soldiers and their Families. The AUSA operated the Uncle Sam Boat Tour and the Bonnie Castle portion of the day's events with donated resources and volunteers from the local business and private organizations. Over 3,500 Soldiers and their Family members took part this year.

A \$10,000 unsolicited gift to the Fort Drum DFMWR was received from Lockheed Martin MS2-Radar Systems in Syracuse to support Soldiers and their Families. It was deposited in the Fort Drum IMWRF (Installation Morale, Welfare and Recreation Fund) and will be used to support Family and Soldier programs of all kinds.

Turning Stone Resort and Casino donated 200 free tickets to a ZZ Top concert and PGA Golf Tournament at Turning Stone in September 2007. Turning Stone also gave the VIP treatment to 10 lucky Soldiers for a Josh Groban concert in February 2007.



Scion Car Company sponsored the Scion Slam 3-on-3 Basketball Tournament and Car Show in October 2007. Twenty-three Soldier teams competed and 46 cars were displayed.



American Bass Anglers Incorporated along with Henderson Harbor Chamber of Commerce and Fort Drum DFMWR hosted a "Take a Soldier Fishing Day" in September 2007. One hundred and fifty-two Soldiers partnered with professional bass fishermen for a day of deep water fishing on Lake Ontario.

Soldiers had a wonderful day fishing followed by a BBQ with awards for the biggest fish and many door prizes.



Fort Drum Child and Youth Services continues to partner with the Community Action Planning Council (CAPC) of Jefferson County to manage "Army Child Care in Your Neighborhood". The Council identifies local homes and child care centers that meet the strict Army standards for child care and refers those services to military Families. This growing program expands the child care options for military Families in Jefferson and Lewis counties.

Volunteers from service organization such as the Veterans of Foreign War (VFW) and American Legion auxiliaries along with many other individuals make and donate items to the Fort Drum Army Community Services (ACS) Baby Bundle Program. Baby Bundles (blanket, sweater, bib, baby care information, etc.) are available for newborns of junior enlisted Soldiers.

Fort Drum employs many personnel from the local community and local businesses employ many Family members. Every year Fort Drum's Employee Readiness Coordinator hosts a Career Day at The Commons. Forty-six local businesses attended this year's Career Day in November 2007 to recruit Fort Drum Family members. The businesses accepted applications and resumes, and conducted on the spot interviews for an estimated 200 job seekers. The Fort Drum Employee Readiness Coordinator meets monthly with the Jefferson County Job Development Corporation to exchange information and establish strategies to develop job opportunities for Family members and the local community.



Fort Drum DFMWR sponsored a Family USO show at The Commons in May 2007. Before the show, the performers toured Fort Drum and performed in the unit areas.

Soldiers and Family member volunteers painted the USO Center on Fort Drum in celebration of "Make a Difference Day" in October 2007. Local businesses provided supplies and paint.



The USO Fort Drum sponsored a "Welcome Home to the USO" celebration in August 2007. Attendees enjoyed a free picnic lunch, two nationally known comedians, live music, a DJ, carnival type games and rides.

For the second year in a row, the Pittsburgh Opera performed at the Fort Drum Commons in April 2007. The performers also visited Fort Drum School Age Services in the afternoon to present a lighthearted look at the many facets of opera and the theater.

Local ski areas; Dry Hill, Toggenburg, Whiteface, and Titus, conducted military appreciation days with free skiing, snowboarding and tubing for anyone with a military ID. Approximately 1,000 Soldiers and their Families participate each season.



Two hundred Soldiers and Families spent a fun filled day in Cooperstown, NY in May 2007 attending the Baseball Hall of Fame Game, visiting the Hall of Fame Center, and watching the pre-game parade. Fort Drum provided the color guard for the Hall of Fame Game and the 10<sup>th</sup> Mountain Division Band marched in the parade.





The Department of the Army's 2007 Soldiers Show performed at Fort Drum in October to an audience of over 3,000. The evening show was open to Fort Drum and the local communities.

West Point and Boeing Corporation hosted 130 Fort Drum Soldiers and Families at the West Point versus Tulsa Football game in November 2007. Soldiers and Families enjoyed an afternoon of great football, stayed overnight and returned to Fort Drum the next day.



Fort Drum hosted the annual Blue Ball Rugby Tournament in April 2007. Twenty-one college teams from as far away as New York City competed at Division Hill, and then met at The Commons for awards and refreshments. This is the largest college rugby tournament in NY State.

The Fort Drum Education Liaison Committee (FDELIC) headed by the Fort Drum School Liaison Officer meets monthly with school superintendents, principals, guidance counselors and other staff to discuss school and military issues that may affect students.

The Fort Drum Operation READY (OPREADY) staff trained over 900 teachers and administrators from 25 different schools in February and March 2007 on "How to deal with Children Having Problems During Deployments". The OPREADY staff also trained tri-county mental health professionals about dealing with emerging emotional problems from extended deployments. OPREADY is one of the resources intended to help spouses make it through deployments.

Fort Drum youth play in many local sports leagues. The local Pop Warner leagues play on the Fort Drum youth fields and vice versa. Fort Drum children play on local school Junior and Varsity teams. Fort Drum School Age Services takes Fort Drum children on numerous and varied field trips to visit the Aqua Zoo at Alexandria Bay, the Zoo at Thompson Park, Westcott beach, Watertown Ice Arena, etc.



The Warrior Walk, an AUSA and DFMWR program started in October 2007, is sponsored by AmeriCU Credit Union, Martin's Point Health Care, Otis Technology, Inc., US Family Health Plan, and Fort Drum Mountain Community Homes. Teams of up to 10 people

"compete" to accumulate walking and/or swimming miles equal to the 5,785 miles between Fort Drum/Watertown and Iraq. Participation is open to the military and local communities.



DFMWR, AUSA, and the ASYMCA sponsored a Family Holiday Celebration at The Commons in December 2007. Gifts in Kind International sponsored two performances by Cali, one of Levy Record's most promising young recording artists. Gifts in Kind also delivered a tractor-trailer stuffed with holiday toys for military children. Over 200 Families with 400 children enjoyed the free show, gifts, pizza buffet, and a visit from Santa. Gifts In Kind



International is a 501(c) (3) organization. Gifts In Kind receives donations from thousands of large and small companies, including half of the Fortune 100 technology, retail, and consumer corporations and distributes these donations to more than 150,000 community charities across the United States and throughout the world.



The Directorate of Emergency Services (DES) provides mutual aid to Jefferson, Lewis and St. Lawrence Counties, partnering with local fire departments by providing fire training simulators, fire suppression, HAZMAT response, weapons of mass destruction response, water rescue, fire investigation and public education. In addition, the DES 911 Communication Center partners with the Jefferson County 911 Center to support emergencies in and around the installation. DES has Memorandums of Agreement with police departments in the North Country, to include the New York State Police, federal agencies and the District Attorney's Office. On a daily basis, they share criminal activity and intelligence information to enhance the security and safety of the Tri-county area. DES provides equipment support, not available at local departments, for traffic accidents and other law enforcement requirements to include Explosive Detection dogs for bomb threats and other real world events. DES civilian police officers contribute to the quality of local law enforcement agency training by teaching courses at the police academies in Jefferson and St. Lawrence Counties.



This year, Fort Drum's Law Enforcement Division participated in the fifth annual Jefferson County Shop with a Cop Program to help children with special needs have a brighter Christmas. Children were partnered with a "cop" and transported parade-style in emergency vehicles to Wal-Mart and Sam's Club. In addition to Christmas shopping, the children were each given a coat, hat and mittens and were treated to a pizza party.



The Fort Drum Commissary conducts off site truckload sales as an outreach effort to those who cannot frequent the Commissary. In June 2007, the Commissary delivered goods via a pre-booked sale for the Vermont National Guard at Camp Johnson, VT. In September 2007, the Commissary held a two-day sale at the Niagara Falls Air Reserve Station in a C-130 hangar.



The Commissary earned grand prize honors for the third year in a row in the New York Apple Display contest. A record number of commissaries participated, however the spotlight was on our skiing apples display put together by Commissary employees to promote New York State Apples.

The Commissary strives to be the employer of choice for our military community. Recognizing that employment opportunities for our young dependents are limited, the Commissary hires students to work after school and on weekends. Currently more than 25 students work at the store. The Commissary also supports the Military Spouse and the local community with employment opportunities.

The Commissary partners with the Watertown YMCA for their Special Kids Day. The YMCA supports our military Families so the Commissary partners by passing on donations from vendors.



Five times a year the American Red Cross conducts Blood Drives on Fort Drum. Over 325 units of blood were collected in 2007 from Soldiers, Family members and Fort Drum employees for New York and Pennsylvania Red Cross blood supplies. This blood will help to save over 927 lives!

The MEDDAC remains committed to the working relationship and partnership it has established with community providers and the Fort Drum Regional Health Planning Organization, recognizing that community involvement is an integral part of meeting the health care needs of 10th Mountain Division and Fort Drum Soldiers and Families.

Examples of community involvement included speaking engagements at local hospitals and to community coalitions; MEDDAC Behavioral Health staff participation in Samaritan Medical Center inpatient mental health unit staff meetings and provider's seminars; continued efforts to educate the Fort Drum and North Country communities with the latest information regarding PTSD (Post Traumatic Stress Disorder), TBIs (Traumatic Brain Injuries), and suicide prevention, as well as behavioral health/medical care available on post and with community medical partners and hospitals, and supporting media requests for interviews in an effort to keep the American public informed.



The MEDDAC also supported community and service organization requests for speakers, many of which asked for an update on the 3rd Battalion, 85th Infantry Regiment (3-85 IN) (Warrior Transition Unit) which activated in August 2007 to provide command and control, administrative support and quality prime care and case management services for wounded Soldiers returning to full duty or transitioning to civilian life. The unit also supported community tour and visit requests, as well as media interviews to familiarize the American public with the 3-85 IN and Warriors in Transition mission.

The MEDDAC supported college students via internships with the following educational institutions:

- Jefferson-Lewis County BOCES (three Licensed Practical Nursing students with the majority being dependent spouses of deployed Soldiers)
- SUNY Canton (two Physical Therapy students participated in our Physical Therapy Department)
- The LeMoyne College Physician Assistant Program (two Physician Assistant students)
- The Samaritan Medical Center (four military students in various rotations throughout the clinic)
- SUNY Upstate at Syracuse (one Nurse Practitioner student)
- Syracuse University (one student in the Social Work Services Department)
- Frontier School of Midwifery (one student in the midwifery program at our OB/GYN clinic)

The MEDDAC also provided the opportunity for 20 high school seniors from the Indian River Central School District to participate in two-day school to work job shadows in November 2006 and May 2007.



Two events that had a direct impact on the Fort Drum Community and MEDDAC Community Partnerships were the grand opening of the new Social Work Services building in March 2007, and the Health Net/TRICARE Mountain Community Behavioral Health Clinic Ribbon Cutting in August 2007.

Providers from Jefferson, Lewis and St. Lawrence counties participated in the second Behavioral Health Provider's Day event held at Fort Drum.

<b>CONCLUSION: \$1,463,781,777 IN FY07 --- \$10,578,520,829 TO DATE</b>
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The total economic impact of a military installation on a geographic area is difficult to calculate. For the purpose of this report, outflow of military expenditures from the Tri-County area has not been estimated, nor have expenditures by the National Guard and Reserve Soldiers who train at Fort Drum. Analysis of the direct expenditures from Fort Drum highlights the post's importance to Northern New York and New York State's economic well-being. The continuing impact of Fort Drum's spending on the community is substantial and totaled over \$1,463,781,777 in FY07. Total spending from FY88 to date exceeds \$10,578,520,829.

<b>FY07 Spending By Category</b>	
Payrolls (Military, Civilian, Contractor, Retiree)	\$964,032,429
Medical/Dental Supplies & Services	\$26,105,720
Veterinary Supplies & Services	\$153,400
Army Community Housing	\$23,927,473
Domestic Leases	\$2,878,403
FDMCH Local Dollars Expended	\$111,307,562
Contracts Awarded by DOC	\$54,015,591
Contracts Awarded by COE	\$234,400,000
Contracts Centrally Funded/Awarded by Others	\$30,011,436
NAF Local Purchases	\$1,600,000
Federal Impact Aid	\$10,494,152
State Impact Aid	\$3,491,122
Education (Tuition Assistance/Contracts)	\$937,808
PX/Commissary Equip Service & Maintenance	\$426,681
<b>TOTAL</b>	<b>\$1,463,781,777</b>

<b>CUMULATIVE INVESTMENT FY88 TO DATE</b>
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<b>Fiscal Year</b>	<b>Amount</b>
1988	\$271,715,512
1989	\$332,094,861
1990	\$317,301,075
1991	\$371,844,455
1992	\$365,671,927
1993	\$383,470,275
1994	\$377,435,633
1995	\$389,289,789
1996	\$397,281,856
1997	\$392,901,745
1998	\$432,415,785
1999	\$404,863,008
2000	\$441,510,994
2001	\$465,413,254
2002	\$519,853,426
2003	\$529,736,252
2004	\$652,902,907
2005	\$821,377,368
2006	\$1,247,658,930
2007	\$1,463,781,777
<b>TOTAL</b>	<b>\$10,578,520,829</b>



## FORT DRUM AT A GLANCE

<b>Capital Assets</b>	
Surfaced Roads (Miles)	177.5
Unsurfaced Roads (Miles)	246.0
Runways/Taxiways/Parking Aprons (Sq Yds)	1,853,653.0
Parking (Sq Yds)	3,097,146.0
Sidewalks (Sq Yds)	422,427.6
Electric Lines (Linear Feet)	2,889,518.0
Water Lines (Linear Feet)	1,062,620.0
Gas Lines (Linear Feet)	329,701.0
Sanitary Sewer Lines (Linear Feet)	507,962.0
Storm Sewer Lines (Linear Feet)	299,788.2
Fence (Linear Feet)	549,164.1
Railroad Trackage (Miles)	12.8
Communication Lines (Miles)	333.6
Airfield Lighting (Linear Feet)	195,935.2
Fuel POL Lines (Miles)	4.7

<b>Real Property</b>	
<b>Type</b>	<b>Square Feet</b>
Training Buildings	523,160.2
HQ & Unit Supply	1,300,324.5
Maintenance	1,733,237.0
Warehouse	1,307,277.0
Administration	402,573.0
Chapels/Religious Education	43,457.0
Transient Quarters	222,268.0
Troop Bilets	2,081,897.0
Dining Facilities	158,520.0
On-Post Family Housing	4,405,895.0
DFMWR	491,119.0
PX/Clothing	175,865.0
Commissary	82,800.0
Medical Facilities	217,136.0
Miscellaneous	390,845.7
<b>TOTAL</b>	<b>13,536,374.4</b>

NOTE: Real property consists of lands and improvements to land, buildings, and structures, including improvements and additions, and utilities. It includes equipment affixed and built into the facility as an integral part of the facility (such as heating systems), but not movable equipment (such as plant equipment). In many instances, this term is synonymous with "real estate" (AR 405-45).

<b>Tenant Organizations</b>
102nd Maintenance Company (DS) NY Army National Guard
174th Infantry Brigade, 1A-E (1st Army East)
3rd Region Criminal Investigation Command
725th Ordnance Company (EOD)
902nd Military Intelligence Group, Fort Drum Field Office
7th Engineer Battalion
Army & Air Force Exchange Service (AAFES)
Army Contracting Agency, Northern Region, Directorate of Contracting (ACA-DOC)
Defense Commissary Agency (DeCA)
Defense Logistics Agency (DLA)
Defense Finance & Accounting Service (DFAS), 33d Finance Management Company
Defense Military Pay Office (DMPO)
Equipment Concentration Site (ECS) #1, 77th Regional
Readiness Command (RRC)
Federal Investigative Service (FIS)
Logistics Support Element (LSE)
Non-Commissioned Officer Academy (NCOA)
174th Fighter Wing (NYANG/F-16)
US Air Force, 20th Air Support Operations Squadron (ASOS)
US Army Corps of Engineers (USACE), Fort Drum Resident Office
US Army Civilian Human Resource Agency (CHRA)
US Army Dental Activity (DENTAC)
US Army Legal Service, Trial Defense Service (TDS)
US Army Medical Department Activity (MEDDAC)
US Army Veterinary Command (VETCOM)
American Red Cross
AmeriCu Credit Union
Black River Generation LLC
Fort Drum Thrift Shop
Jefferson County Department of Motor Vehicles
Key Bank
NYS Department of Labor
NYS Department of Veterans Affairs
US Postal Service
United Services Organization
American Red Cross
AmeriCu Credit Union
Black River Generation LLC
Fort Drum Thrift Shop

<b>Contractors</b>	
Allen Corporation of America	J M Waller Associates
Alutiiq, LLC	Janus Research Group
Armor Holdings	Jefferson Rehabilitation Center
BAE Systems, Inc	K-Mar Industries
Battell	Lawman Heating and Cooling
Booze Allen Hamilton	Lear Siegler
Camber Corporation	Lions Club Industries for the Blind
Chickasaw Nation Industries	Lockheed Martin
Christies Cleaning	Logistics Management Resource
Chugach Alaska Corporation	Mantech International Corp
CLSA	North Operations & Maintenance
Colorado State University	Northern Oral & Maxillofacial Services
Columbia College	Omega Quality Services Enterprise
Computer Sciences Corporation	Paulau Electronics
Cornell Cooperative Extension Assn of Jefferson Co	Purcell Construction
DPI	Raytheon
DRS Technologies	Reliable & Loyal Services
Eagle Support Services Corp	Remtech Services Inc
Engineering & Environmental, Inc	Science Applications International
ES, Inc	SERCO
FDMCH, LLC (Actus Lend Lease)	Strategic Resources Inc
General Dynamics	State University of New York
Honeywell	Syracuse Linen Supply
Ilex	TW & Company
Independent Contractors for Medical Services	Wayseekers Framing Gallery
Indtai, Inc	Westar Group

Contractors represented here have a contract with the Army that requires the use of facilities on the installation. This list is current at time of publication and may change throughout the year. This list excludes contractors who might come onto the installation during the working day to perform services while maintaining offices elsewhere.

## FORT DRUM TRANSFORMATION

Transformation/population data provided by PAI  
TRICARE enrollment data provided by MEDDAC  
Transformation facilities update provided by Public Works

Transformation (Dec 03 – Sep 07) has meant growth for the 10<sup>th</sup> Mountain Division (Light Infantry) and Fort Drum. Pre-transformation and current population data (includes Soldiers assigned to 10<sup>th</sup> Mountain Division, Garrison and tenant units) are shown below.

Category	31 Dec 03 Population Pre-Transformation	30 Sep 07 Population
Soldiers	10,729	16,950
Dependents	10,590	16,083
Total Population	21,319	33,033

Current population column reflects September 2007 TRICARE enrollments as our data source. Family member data equals all TRICARE eligibles (other than active duty) by zip code for our four county area (Lewis, Jefferson, Oswego and St Lawrence) within a 40 mile radius (our TRICARE area for eligibility and enrollment purposes) in addition to the eligibles in the Syracuse area.

TRICARE is the health benefits program for all the uniformed services. All active duty members and their Families, retirees and their Families and survivors who are not eligible for Medicare may participate. Additionally, those individuals under age 65 who are eligible for Medicare because of disability or end-stage kidney disease may participate.

Soldiers and Family members must be registered in the Defense Enrollment Eligibility Reporting System (DEERS) to be eligible for any TRICARE benefits. DEERS is a computerized database of military sponsors, Families and others worldwide who are entitled under the law to TRICARE benefits. Active-duty and retired service members are automatically registered in DEERS, but they must take action to register their Family members and ensure they are correctly entered into the database.

According to TRICARE enrollment data, our dependent population is comprised of 9,714 dependent children, 6,170 spouses and 36 “other dependents” which may include parents of the sponsor, parents-in-law of the sponsor and other eligible dependents.

In 2007, approximately 520,000 square feet of new facilities were completed, with an estimated value of \$140M. Permanent construction completed in 2007 at the Wheeler Sack Army Airfield for the Combat Aviation Brigade (CAB) includes: a 240 person barracks building, a dining facility, and hangar additions for company headquarters. Other permanent construction completed in 2007 includes: barracks buildings on the North Post, a force modernization educational facility on the South Post, a Pine Plains Physical Fitness Center addition, an Ammunition Supply Point pallet processing facility, and a Readiness Center for the NYARNG. Permanent facilities scheduled for completion in 2008 on the North Post for the Brigade Combat Teams (BCTs) includes: barracks buildings, three brigade headquarters building expansions, four battalion headquarters buildings, three company headquarters buildings, and five tactical equipment maintenance facilities.

## **ECONOMIC FORECAST...**

10th Mountain News Releases and Advisories, December 19, 2007, Release Number: 0712-06, By Fort Drum Public Affairs Office  
MCA construction update provided by Public Works

Fort Drum has been identified to receive a Maneuver Enhancement Brigade by fiscal year 2013, adding up to 1,500 Soldiers, bringing its overall growth total to almost 8,000 Soldiers since 2003.

"The continued growth at Fort Drum is a sign of the Army's understanding of our ability to grow, both on the installation and in our neighboring communities, in a measured and sustainable way," said Maj. Gen. Michael Oates, 10th Mountain Division and Fort Drum Installation Commander.

The mission for Army Maneuver Enhancement Brigades is to provide protection for the brigade's supported force through communications, engineering, explosive ordnance disposal, military police, chemical, air defense and civil affairs capabilities. The brigade also provides a tactical combat force for offensive and defensive force protection. Each maneuver enhancement brigade is uniquely tailored for its mission.

Maneuver Enhancement Brigades are one of several types of Multifunctional Support Brigades designed to operate at the brigade, division or corps level but may be assigned to a variety of joint task force headquarters while deployed.

Ongoing MCA construction projects totaling approximately \$336 million dollars include a child development center, Commissary upgrade, AAFES PX expansion, RCI homes, dental clinic, Maneuver Area Training Equipment Site (MATES) expansion, barracks, Explosive Ordnance Detachment (EOD) operational facilities, Brigade Combat Team (BCT) headquarters facilities, and BCT tactical equipment maintenance facilities.

Additionally, there is approximately \$463 million dollars in MCA construction planned to begin in for FY08. These facilities include a child development center, Guthrie Medical Clinic expansion, Warrior in Transition barracks and company operations facilities, an Army Reserve Center, BCT tactical equipment maintenance facilities, BCT company headquarters facilities, barracks and a dining facility on the North Post. Also included in FY08 are battalion headquarters, company headquarters, barracks, a dining facility and tactical equipment maintenance facilities for the Military Police (MP), EOD, and Engineer (EN) battalions.

MCA Construction planned for FY09 includes barracks, Warrior in Transition barracks, a Soldier Family Assistance Center (SFAC), and unit maintenance facilities for a cargo truck company and a quartermaster company.

With Fort Drum's continued growth and expansion, it will continue to play an increasingly significant role in the North Country economy. The increased growth in Soldiers, spouses and their children stationed at Fort Drum, the majority of whom live in the communities surrounding Fort Drum, will be the driving force to surged economic development in the tri-county area. We anticipate growth in impact aid paid to schools, employment opportunities with the government, with government contractors and with many new businesses which have begun to open.



This booklet was prepared by the Plans, Analysis and Integration Office, Fort Drum, NY 13602-5015

